

My name is Dr. Frances Cheng, representative of People for the Ethical Treatment of Animals. PETA and other PETA entities worldwide have more than 9 million members and supporters. I'm speaking on behalf of Ms. Nancy Rinzler, who is the shareholder for Proposal 8.

We ask that Ford Motor Company proactively disclose the details of the animal testing it conducts, funds, and commissions—including the number and species of animals used and/or killed—in order to protect Ford's reputation, promote transparency, minimize the use of animals in experiments, and prevent the company from lagging behind the rest of the auto industry in overwhelmingly abandoning animal tests.

Ford funded a gruesome study, published in 2018, that involved killing 27 pigs at the start of the test and then suspending their dead bodies in the air using wires that extended through their spines as a pendulum slammed into them. PETA flagged this study as a major violation of Ford's prior assurance to us in 2009, when the company said that it "does not directly conduct or fund development of products that involve live animal testing." In response to PETA's campaign to end such irrelevant animal testing, Ford established a public policy last year that specifically *allows* animal testing to continue. In response to our shareholder resolution calling for clarity on the scope of the company's animal testing, Ford attempted to mislead shareholders by stating in Proposal 8 that it "is not presently conducting testing on live animals or using animal cadavers in research." This statement leaves out any clarification concerning whether Ford is funding or commissioning animal testing. PETA asked the company to delete this statement or replace it with a more complete one, but Ford refused. When asked by a *Detroit Free Press* reporter in 2021, Ford also "declined to say whether Ford is funding any animal testing in the U.S. today."

This disturbing lack of transparency can hurt Ford's business—especially since other major car companies and associations have banned animal testing without any loopholes other than legal requirements. PETA maintains a list of such statements on its website at [PETA.org/Ford](https://peta.org/Ford). I'll just read two of them.

From Stellantis: "Stellantis does not engage in any research using animals."

From General Motors: "GM does not conduct or commission the use of animals in tests for research purposes or in the development of our vehicles, either directly or indirectly and GM does not fund such tests."

Ford already lags behind its peers by allowing animal testing that isn't required by law. At the very least, the company should be transparent and release details of its contributions to animal tests. We urge shareholders to vote YES on Proposal 8. Thank you.